



Digital Transformation Strategy

Achieving sustainable growth by incorporating digital transformation and sustainability into the management strategy

Nihon Chouzai regards ICT as a key factor in growth and has been developing an ICT strategy for many years. Going forward, we will continue to pursue business transformation through the use of digital technology (digital transformation) to create value and achieve further growth.

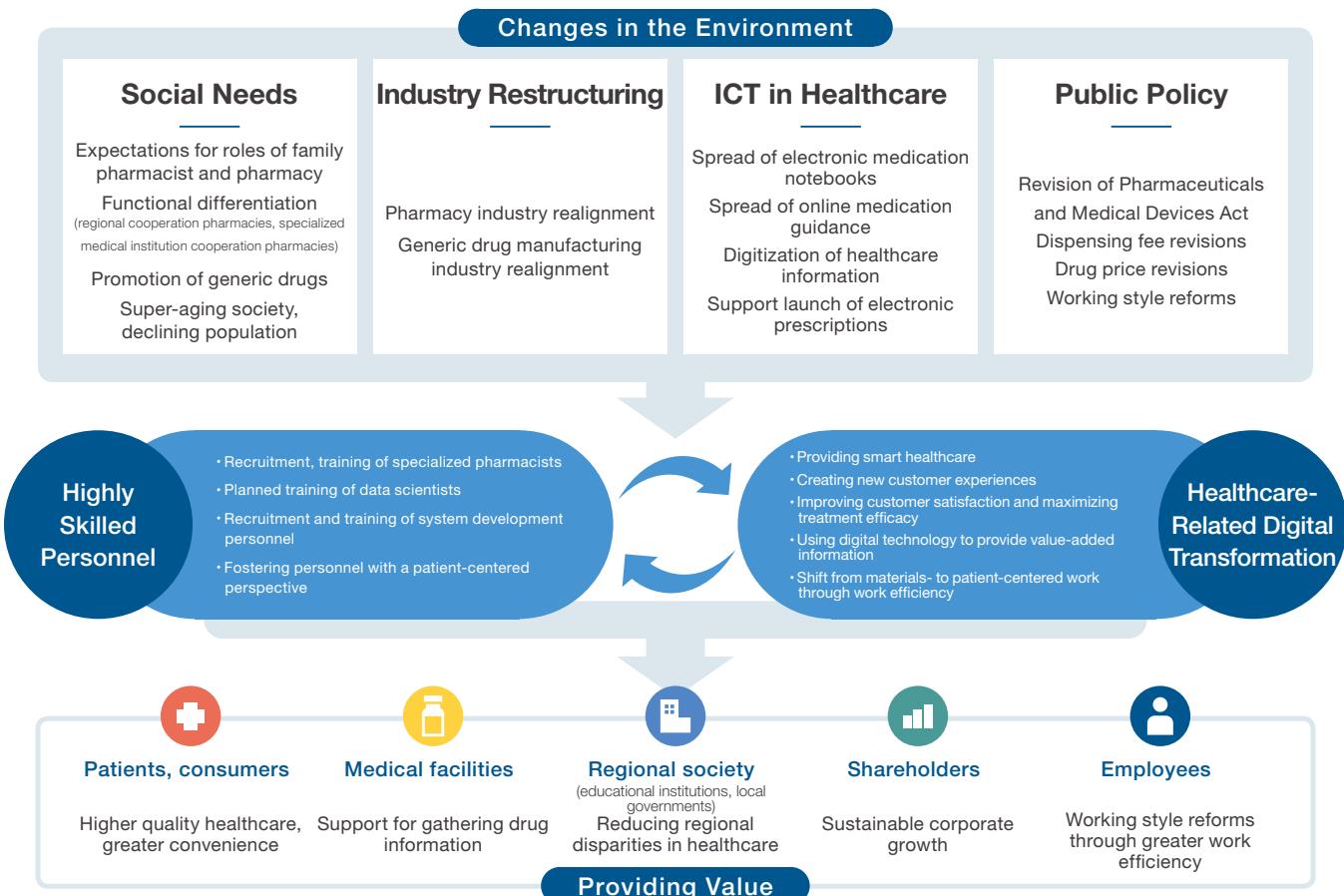
Providing Value Through Healthcare-Related Digital Transformation in a Changing Environment

A Fusion of Personnel and Healthcare-Related Digital Transformation Shaping Next-Generation Pharmacies

Amid a super-aging society and shrinking population, the healthcare environment in Japan is being rocked by moves to curb social security costs and labor shortages.

Nihon Chouzai will realize the digital transformation of existing businesses and create a new earnings base through the fusion of highly skilled personnel with

healthcare-related digital transformation. We will help solve social issues by achieving both healthcare safety and an efficient operating framework. Moreover, the Group will evolve existing services and create new medical services to provide new value to patients, medical institutions, local communities, and all of our key stakeholders.



Five Digital Transformation Strategies

Nihon Chouzai is targeting dramatic growth as we move forward in achieving our long-term vision for FY2030. To support such growth, we have formulated five Digital Transformation Strategies to meet changes in the environment and provide new services that will bring innovation to the healthcare industry in Japan.

The five Digital Transformation Strategies will significantly

transform our businesses, focusing on the areas of business reform, new business creation, and work process reform. Through these approaches, we will provide new value to a wide range of stakeholders, not only the patients and consumers who receive our services but also medical facilities, regional society, shareholders, and employees.

